The Parish of Caddo makes no claims to the accuracy of data depicted on this map.
ABOUT YOUR COMMISSION

The Caddo Parish Commission is the governing authority for the Parish of Caddo and is a political subdivision of the State of Louisiana. The Commission consists of 12 members called Commissioners who are elected to four-year terms from single member districts.

The Commission, under the provisions of Louisiana Revised Statutes 33:1271-1285, enacts ordinances, sets policy and establishes programs in such fields as criminal and juvenile justice, highways and streets, sanitation, planning and zoning, public health and welfare, libraries, culture and recreational facilities, economic development and general administrative services.

The Commission was established December 10, 1984 after voter approval of the Home Rule Charter for Caddo Parish on April 7, 1984. The Commission replaced the Caddo Parish Police Jury which was established January 18, 1838.

Under the Home Rule Charter form of government, an elected Commission serves as the legislative branch and the Parish Administrator is the Chief Executive Officer.

Although the Caddo Parish Commission holds a membership in the Louisiana Police Jury Association, Caddo Parish is among a few parishes that operates under the "commission-administrator” form of government. The Commission’s other memberships include the National Association of Counties, the Government Finance Officers Association, the Black Caucus of the State Police Jury and the National Association of Black County Officials.

The Commission currently meets in regular session on the Thursday following the first and third Tuesday of each month. The Commission meets in work session on the Monday prior to the Thursday regular sessions.

How Your Parish Commission Works

When your parish staff or commissioners discover problems or receive complaints from citizens, a step-by-step process goes into effect immediately.

1. The problem or need is identified.
2. The problem is "staffed" by the Parish Administration.
3. If the Administrative Staff concludes that legislation is required, the issue is presented to the 12-member Parish Commission, which meets on the first and third Thursday of each month.
4. Commissioners, who meet in public session, seek public input on the problem or need. The Commission votes to decide on the problem or need.
5. The Commission refers its decision to the Parish Administrator for implementation.

Contacting the Commission

The Caddo Parish Commission values open and transparent communication with its constituents. To find your Commission district and/or contact your commissioner, please visit www.caddo.org and click on Parish Government >Parish Commission for district information and a list of Commissioner contact information.
Doug Dominick  
IMMEDIATE PAST PRESIDENT

DISTRICT 1
Animal Services, Appropriations, Commission Clerk and Administrator Evaluations, Juvenile Justice, Personnel Policies/Procedures, Long Range Planning

Matthew Linn

DISTRICT 2

Lyndon B. Johnson

DISTRICT 3
Appropriations, Natural Resources, Long Range Planning

Steven Jackson

DISTRICT 4
Animal Services, Code Enforcement/Property Standards, Natural Resources

Jerald Bowman

DISTRICT 5
Animal Services, Appropriations, Juvenile Justice, Personnel Policies/Procedures

Lynn D. Cawthorne  
VICE-PRESIDENT

DISTRICT 6
Stormy Gage-Watts  
PRESIDENT  
DISTRICT 7  
Ex-officio of all committees

Mike Middleton  
DISTRICT 8  
Animal Services, Code Enforcement/Property Standards, Juvenile Justice, Natural Resources, Veterans Affairs

John E. Atkins  
DISTRICT 9  

Mario Chavez  
PARLIAMENTARIAN  
DISTRICT 10  
Appropriations, Commission Clerk and Administrator Evaluations, Personnel Policies/Procedures, Veterans Affairs, Long Range Planning, Finance

Jim Smith  
DISTRICT 11  
Code Enforcement/Property Standards, Economic Development, Natural Resources

Louis Johnson  
DISTRICT 12  
Code Enforcement/Property Standards, Economic Development, Juvenile Justice, Natural Resources, Personnel Policies/Procedures, Finance
As we pause to reflect on this past year’s achievements, I have been humbled and blessed to serve, in the pursuit of excellence, as President of Caddo Parish Commission. One of my goals was to bring honor and pay homage to the leaders who fought for opportunities just like these. Amongst so many other desires, I’m endowed to provide hope for future generations.

This year was marked with significant accomplishments due to collective commitment to our citizens by the Commission, Parish Administration, Parish employees and our community partners. Even through the challenges of Juvenile Justice Fund budget deficit, I am so proud that the Parish has maintained a AAA Bond Rating. The AAA rating, awarded to the parish for the 11th straight year, benefits residents by allowing Caddo Parish to take advantage of optimum interest and financing rates, saving taxpayers hundreds of thousands of dollars annually. This prestigious rating is indicative of the sound and conservative fiscal approach that the Caddo Commission has taken to manage citizen tax dollars.

The Caddo Commission remained focused on economic development and attracting businesses, individuals and jobs to our Parish through various initiatives. The Commission sponsored the Showtime NextGen’s Boxing Event in January, a first for our area. This event brought national and international exposure to the Parish as millions watched around the world and hundreds attended locally. The Commission also lent its support to the creation of a law school in North Louisiana by authorizing the completion of a feasibility study as the first step in Southern’s law program to Shreveport. The Commission also sponsored several other initiatives critical to our area, including Caddo Common Park, Global Mix Gender Basketball Event, 1st Annual Stuffed Shrimp Festival and Super Safe Saturdays.

In order to bring further exposure to the area and its rich history and land, the Commission voted to add multiple Parish sites to the United States Civil Rights trail and to install a welcome sign at the entrance to Caddo Parish on Interstate 49. The Commission also provided $100,000 to conduct an economic development disparity study to assess business development opportunities for all.

The Parish continued its efforts to help citizens get a fresh start and populate the area’s workforce by holding its 7th Annual Expungement Summit and Resource Fair. Designed to educate individuals on the expungement process and to provide resources in employment and more, hundreds took part in day’s seminars. We are pleased to continue to partner with the Caddo Parish Clerk of Court, and multiple area non-profits and organizations. Commissioners joined other NACO Counties in celebration of National Government Month. Each Commissioner invited a Caddo student to job shadowing for a day with Commissioners and Parish staff to raise awareness through education about local Parish government.

No funding was reduced to support programs like CCOA Meals on Wheels for our senior population, CCAA Tornado, Burial and Rental Assistance, etc., United Way 211, Project Hope, Providence House, Hope Connections our homeless population to help our citizens in Caddo parish. I’m elated we were able to continue partnerships with these organizations while maintaining endeavors with many NGO’s.

Caddo was awarded an $80,000 grant to study racial disparity and transforming juvenile justice probation. Seven recipients were chosen nationally and Caddo Parish was chosen for this award. Judges and Staff at JDC continued breaking barriers for our youth through various initiatives such as the 1st Human Trafficking Court in Louisiana.

2019 also brought the retirement of the “world renowned” and proficient Assistant Parish Administrator, Mr. Randy Lucky. His presence has certainly been missed; however, his predecessor has masterfully embraced the role. Erica Bryant has been an excellence choice and best person for the job, and also happens to be the first African American woman Assistant Administrator for Caddo Parish. Kudos for the expertise and professionalism you are bringing to the job every day.

The Commission also recognized the extraordinary efforts of our citizens, through resolutions and proclamations to many, such as civil rights legend Dr. Harry Blake and Honorable Chief Justice Judge Bernette Joshua Johnson of The Supreme Court of Louisiana.
Greetings from the Administrator

Our Parish departments continued to provide excellent service to our citizens. The Department of Animal Services and Mosquito Control (ASMC) continued to make sizeable strides in 2019. The Department has streamlined services and made access to shelter animals easier through digital software that allows citizens to view all lost/found and adoptable animals online, 24 hours and day, 7 days a week. The shelter’s live release rate increased to 79 percent, an all-time high for the shelter! Our Public Works Department provided over 43 miles of road treatment to shore up parish roads and completed several bridge replacements designed to ensure the safety and reliability of parish travel for years to come.

Caddo Parish has the signs out--we’re open for business! We will continue making strides to improve the quality of life for our citizens. I remain personally committed to fighting for equal health care for all, a cure for sickle cell disease, women rights, equal pay, minimum wage increase, small business development and justice for all.

It has been an honor serving you as Commission President for 2019. I am humbled by the opportunity to lead in this capacity and thankful for my colleagues that govern alongside me on the Caddo Parish Commission for granting me this opportunity. It has been a pleasure to work alongside Parish Administration and to lead the collective effort to serve you, the citizens as we strive to make Caddo Parish a beautiful place to work, live and raise a family!

Yours in service,

Stormy Gage-Watts,
President Caddo Parish Commission

Dr. Woodrow Wilson, Jr.
ADMINISTRATOR & CEO

I am pleased to report that the Parish of Caddo had a very productive 2019. We were able to accomplish many noteworthy goals in conjunction with our initiatives which ultimately improved our delivery of services provided to our citizens. The Parish’s workforce completed thousands of work orders to maintain the Parish’s roads, parks, facilities, infrastructure and the delivery of animal and mosquito control services throughout the Parish. From providing residents 18 household trash disposal sites to maintaining over 1,200 acres of park and recreational space, the Parish is committed to maintaining a level of service that our citizens have come to expect.

The Parish remains proud of its financial achievements and fiscal solvency. In 2019, the Parish has maintained its Standard and Poor’s AAA bond rating—a rating that allows us to undertake future capital projects at a considerable cost savings for taxpayers. The Parish’s Reserve Trust Fund, the Parish’s contingency for emergency funds, has a balance of $36.9 million and the Oil and Gas Trust Fund, designated for economic development projects, is currently at $6.5 million. The Parish is working closely to monitor our fund balances and to plan ahead for what the future may hold. There is no doubt, however—in the face of continued state, federal and other cuts, we have wisely and prudently expanded our citizens’ dollars in our efforts to maintain and upgrade the Parish’s infrastructure to meet current and future demands.

Other Stellar Accomplishments Include:
- Recipient of the Government Finance Officers Association’s Distinguished Budget Presentation Award for 2018
- Completion of the Parish’s 2018 external audit with zero negative findings
- Caddo Parish park system recipient of the 2018 Top Humanities and Parks Award from the Louisiana Recreation and Parks Association

However, the Parish is not immune to challenges. Caddo Parish Juvenile Services, funded by the Parish’s Juvenile Court and Detention millage, continues to operate at a deficit—$3.7 million in 2019. With limited resources, space and staff, the Parish continues to make critical decisions to meet these challenges. We also continue to combat the infestation of Giant Salvinia plants in our area lakes; funding for capital projects in 2020 and beyond with the absence of bond monies; and the ongoing pursuit of economic development initiatives and projects that will bring more revenue and jobs back into our Parish.

We have many accomplishments to celebrate and many things to work towards for the future. As we go into another year, the Parish of Caddo Administration, along with the Caddo Parish Commission, will continue to work hard on issues that impact the community and our citizens. We are engaged with our other government agency partners in seeking solutions and additional resources to enhance all aspects of Caddo Parish. It is indeed a pleasure and honor to work alongside your elected Commissioners to make our community a great place to live, invest and raise a family. I encourage you to visit our website at www.caddo.org for more information on the services we provide and to report a Parish concern that you would like addressed. Don’t forget to also engage with us on Facebook and Twitter for important updates and information as well!

Thank you for all of your support, and we remain committed to the pursuit of excellence in all facets within our organization to ensure a bright future for the Caddo Parish community!

Very truly yours,

Dr. Woodrow Wilson, Jr.
Administrator & CEO
WHERE THE MONEY COMES FROM

REVENUES BY SOURCE
Year Ended December 31, 2019

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ad Valorem Taxes</td>
<td>48,225,818</td>
<td>53%</td>
</tr>
<tr>
<td>Sales Taxes</td>
<td>12,692,760</td>
<td>14%</td>
</tr>
<tr>
<td>Intergovernmental Revenue</td>
<td>18,907,547</td>
<td>21%</td>
</tr>
<tr>
<td>Gaming</td>
<td>1,578,221</td>
<td>2%</td>
</tr>
<tr>
<td>Interest Earned</td>
<td>4,791,128</td>
<td>5%</td>
</tr>
<tr>
<td>Licenses and Permits</td>
<td>1,172,067</td>
<td>1%</td>
</tr>
<tr>
<td>Charges for Services</td>
<td>2,018,015</td>
<td>2%</td>
</tr>
<tr>
<td>Other</td>
<td>1,001,769</td>
<td>1%</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>90,387,325</strong></td>
<td><strong>100%</strong></td>
</tr>
</tbody>
</table>

WHERE THE MONEY GOES

EXPENDITURES BY MAJOR FUNCTION
Year Ended December 31, 2019

<table>
<thead>
<tr>
<th>Function</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Capital Outlay</td>
<td>15,679,036</td>
<td>17%</td>
</tr>
<tr>
<td>Criminal Justice</td>
<td>25,340,149</td>
<td>27%</td>
</tr>
<tr>
<td>Public Works</td>
<td>6,078,540</td>
<td>7%</td>
</tr>
<tr>
<td>Debt Service</td>
<td>3,391,147</td>
<td>4%</td>
</tr>
<tr>
<td>Culture and Recreation</td>
<td>1,539,499</td>
<td>2%</td>
</tr>
<tr>
<td>Building Facilities</td>
<td>5,020,101</td>
<td>5%</td>
</tr>
<tr>
<td>Health and Welfare</td>
<td>16,918,281</td>
<td>18%</td>
</tr>
<tr>
<td>General Government</td>
<td>12,499,030</td>
<td>13%</td>
</tr>
<tr>
<td>Sanitation</td>
<td>3,023,695</td>
<td>3%</td>
</tr>
<tr>
<td>Economic Development</td>
<td>3,680,719</td>
<td>4%</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>93,170,197</strong></td>
<td><strong>100%</strong></td>
</tr>
</tbody>
</table>
The Department of Facilities and Maintenance has the sole responsibility for daily operations and maintenance of all Parish facilities. The dedicated professionals of the Facilities and Maintenance Department oversee an array of facility support functions such as maintenance of Parish facilities, facility renovation, construction management, security, environmental services facility care and voting polling locations.

We encourage the public to utilize Parish facilities. Group tours of the Caddo Parish Courthouse are available by calling (318)-226-6801.

- Completed the clean & seal of the Caddo Parish Courthouse
- Completed the lock replacement at the Caddo Correctional Center
- Completed the fire alarm replacement at the Caddo Correctional Center
- Completed the resurfacing of the parking lot and kitchen renovation at David Raines Center
- Upgraded the security camera system at Animal Services and Mosquito Control
- Completed the LED light energy upgrade at the Vivian Health Unit
- Installed new security card readers at the Francis Bickham Building and the Caddo Parish Courthouse
The Department of Animal Services and Mosquito Control effectively and humanely enforces the Parish’s ordinances and State laws as they pertain to animal control and the public’s health, safety and welfare. The Department operates a clean, humane and community oriented animal shelter (CPAS) and provides high quality mosquito control services to the citizens of Caddo Parish by applying professional mosquito control techniques.

ASMC was awarded the 2019 National Maddie’s Fund Grant by Best Friends Animal Society. The grant covers community engagement programs, foster assistance and intake diversion within Caddo Parish.
**STATISTICS FOR DOGS AND CATS**

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Intake</th>
<th>Positive Outcomes</th>
<th>Euthanized</th>
</tr>
</thead>
<tbody>
<tr>
<td>2016</td>
<td>7445</td>
<td>4295</td>
<td>3154</td>
</tr>
<tr>
<td>2017</td>
<td>6450</td>
<td>2805</td>
<td>3645</td>
</tr>
<tr>
<td>2018</td>
<td>5800</td>
<td>3263</td>
<td>2537</td>
</tr>
<tr>
<td>2019</td>
<td>5062</td>
<td>5800</td>
<td>1080</td>
</tr>
</tbody>
</table>

**2019 STATS**

- Positive Outcomes: 3778
  - 1384 Adoptions
  - 1546 Transfers
  - 434 Returns to Owner

- Euthanized: 1080

**Total Intake for Year:** 5062

In conjunction with KTBS-3, KTAL-33 and the Shreveport Times, the department continues to display adoptable animals weekly, increasing the visibility of pets for adoption from Animal Services.

Visit [www.caddo.org](http://www.caddo.org) for a complete list of dogs and cats currently available for adoption and for the shelter’s hours of operation.

Completed over **1,603** total spay and neuter surgeries in 2019
The Department of Finance and Human Resources supports all Parish departments and certain outside agencies by providing centralized financial, personnel, and data processing functions. The Department consists of four divisions:

- **Human Resources**
- **Accounting**
- **Purchasing**
- **Information Systems**

All divisions work closely together to provide the Parish with effective and efficient financial, personnel, and technological services.
The mission of the Department of Juvenile Services for Caddo Parish is to enhance the protection of the community by enforcing the Orders of the Court, to ensure the restoration of victims by imposing accountability for offenses committed, and to equip juvenile offenders with the required competencies to live productively and responsibly in the community. The Department operates the Juvenile Detention Center, Probation Division and Juvenile Court.

The population in the detention center has remained below the capacity of 24 without compromising public safety.

The Parish of Caddo, City of Shreveport, Caddo School System and Caddo District Attorney’s Office have expanded their partnership to address truancy and misdemeanor crimes committed by juveniles, overcoming statewide funding cuts.

Partnering with regional school systems, churches and civic groups for human trafficking awareness, prevention and intervention, training several thousand local professionals and citizens.

Implemented the “Raise the Age” Act, beginning the process of transitioning 17 year olds from the adult court system to the juvenile justice system.
The Office of the Parish Attorney was created and established pursuant to Section 5.07 of the Home Rule Charter of the Parish of Caddo. The Parish Attorney serves as the chief legal advisor to the Caddo Parish Commission, the Parish Administrator, and all offices, departments, boards and agencies of the governmental unit of the Parish of Caddo.

Drafted and finalized approximately sixty (60) ordinances and resolutions for the Caddo Parish Commission, the Parish Administration, and other departments and agencies of the Parish of Caddo.

Drafted and finalized over one hundred and sixty-four (164) contracts, amendments to contracts, hold harmless agreements, intergovernmental agreements, cooperative endeavor agreements, and leases on behalf of the Parish of Caddo.

Additionally, approximately eighty (80) non-governmental organization agreements were drafted and finalized concerning the Parish’s riverboat and economic development funding. Also, conducted in depth review of applications and reports throughout the year.

Obtained several additional dismissals and settlements.

Continued to vigorously defend the Parish in all pending litigation matters.

Responded to approximately fifty (50) public records requests.

The Office of the Parish Attorney was created and established pursuant to Section 5.07 of the Home Rule Charter of the Parish of Caddo. The Parish Attorney serves as the chief legal advisor to the Caddo Parish Commission, the Parish Administrator, and all offices, departments, boards and agencies of the governmental unit of the Parish of Caddo.
Road Treatment Program treated 54 roads totaling 41.8 miles

Penetration Roads - 1.5 miles; 2 roads

Road Striping – 8.6 miles

Deepwoods Dr., Lennox Rd., and Al Lane drainage improvements

Installed over 1,600 traffic, notification and agency signs

Bridge replacement construction completed for Providence Road

Solid Waste Department, through recycling scrap metal and used appliances, has brought in $87,450.53 in extra revenue; through recycling 337.14 tons of paper and 119.03 tons of plastic, generating $4,066.30 in additional revenue, thus saving the Parish more than $15,000 in landfill tipping fees

Solid Waste Department, through the Parish Work Release Program, collected litter and trash pick-up along 308.83 miles of road and removed 77,207 pounds of trash. This program has significantly contributed to the “Keep Louisiana State Clean” Initiative

Solid Waste Department collected, transported and disposed of 15,590 tons of solid waste from eighteen (18) compactor sites

The Department of Public Works is responsible for the design and construction of the Parish road, bridge, and drainage system, as well the collection and disposal of solid waste. The department also manages engineering, subdivision plan review/approval, property standards violations, the adjudicated property program, the leasing of Parish oil & gas mineral rights, and the building permits office.

FUNCTIONS:
• Solid Waste
• Industrial Development
• Construction/Building Permits
• Floodplain Management
• Storm Water Management
• Capital Projects
• Adjudicated Properties
• Leasing Parish Oil and Gas Mineral Rights
• Property Standards
• Commercial Vehicle Enforcement Unit (CVEU)
• Fleet Services
Visit www.caddo.org for more information on parks in Caddo Parish.

Parks Stats:

- 14 Picnic Areas
- 10 Playground Areas
- 8 Restroom Facilities
- 7 Jogging/Walking Parks
- 6 Boat Ramps
- 5 Nature Trails
- 4 Boat Docks
- 4 Basketball Courts
- 3 Volleyball Areas
- 3 Baseball/Softball Fields
- 3 Visitor Centers
- 3 Fishing Piers
- 2 Hiking Trails
  - RV Park
  - Interpretive Center
- 2 Tennis Courts
  - Swimming Area
  - Bike/Horseback Trails
Added new playground equipment at Greenbrook and Hannah parks

Hosted Owl Night at Walter B. Jacobs Park, with over 1500 attendees

Assisted SPAR with the annual Martin Luther King Basketball Tournament

Constructed new trails at Eddie D. Jones, allowing horse riders better access to the park

Worked with several community organizations to provide recreational events in the Parish as part of the Super Safe Summer Initiative

Winner of the Innovative Program Award from the Louisiana Recreation and Parks Association for “Fairy Houses and Gnome Homes”

Winner of the Outstanding Event of the Year by the Shreveport-Bossier Convention and Tourist Bureau

The Parks and Recreation Staff is committed to providing quality facilities, recreational programs, and other leisure time activities for the enjoyment, health, and benefit of the residents of Caddo Parish. In carrying out this responsibility, the department provides clean, safe park facilities throughout the Parish and a variety of recreational programs to ensure a positive experience for all visitors.
CADDO PARISH DEPARTMENTS

Administration ................................................................. 226-6900
Animal Services & Mosquito Control ................................. 226-6624
Facilities & Maintenance ................................................. 226-6899
Finance/HR
  Accounting ................................................................. 226-6920
  Purchasing ............................................................... 226-6903
  Human Resources ....................................................... 226-6906
  Information Systems .................................................. 226-6601
Juvenile Services .......................................................... 226-6772
Parish Attorney .............................................................. 226-6947
Parks & Recreation .......................................................... 212-0221
Public Works
  Administrative Offices ................................................. 226-6931
  Springridge Highway Department ................................. 925-9558
  Vivian Highway Department ....................................... 375-2464
AGENCY PARTNERS

Caddo Parish Clerk of Court ........................................... 226-6780
Caddo Parish Coroner’s Office ................................. 226-6881
Caddo Parish District Attorney ................................. 226-6960
Caddo Parish District Court ........................................ 226-6821
Caddo Parish Extension Office ..................................... 226-6805
Caddo Parish Health Unit ............................................ 226-5222
Caddo Parish Registrar of Voters Office ..................... 226-6891
Caddo Parish Sheriff’s Office ................................. 681-0687
Caddo Parish Assessor’s Office ............................. 226-6711